



# Chewonki Foundation

2014 ANNUAL REPORT / FOR THE FISCAL YEAR ENDING AUGUST 31, 2014

# From the Chair

Dear Chewonki friends,

One of my great pleasures as chair of the board of trustees is hearing Chewonki parents, present and past, describe the profound impact Chewonki has had on their sons and daughters. Mentioning Chewonki in social settings sparks these testimonials with wonderful regularity.

I hear how Chewonki kindled fascination with nature and how that influenced decisions about education and career. I hear about self-confidence developed on a wilderness trip. I hear about a newfound depth of understanding of what is required to create and sustain a positive community; and I hear about character growth that occurred over many summers with the progression from young camper to older camper to wilderness tripper to counselor, semester student, or trip leader.

These testimonials resonate with me because of my own life experiences as well as my observations. While I did not attend Chewonki, three years as a camper and five years as a counselor at an outstanding camp on a beautiful lake in western Maine provided me with profound, life-defining experiences comparable to what Chewonki parents describe so powerfully. And the fall that Laura's and my daughter, Amanda, spent at the Semester School have oriented her priorities in ways that have been evident continually for the last decade.

None of the impactful Chewonki experiences that boys and girls and young men and young women enjoy would be possible without the generosity of so many of you. Support for Chewonki is stronger than ever, and I am deeply appreciative of the vote of confidence for the current programs and the vision for the future that your gifts represent.

The occasion of the Centennial has prompted many of us associated with Chewonki to recognize all the more the wisdom and foresight of founder Clarence Allen. For 100 years, the woods, fields, and waterfront that Clarence embraced and the people he and his successors hired have promoted deep and lasting appreciation for nature and personal growth. As we head into our second century, we can have absolute confidence that Willard Morgan and his team are leading Chewonki in just the right way for these times, building appropriately on our proud heritage.

With all best wishes,



John Warren  
Chair, Board of Trustees



## MISSION

Chewonki inspires transformative growth, teaches appreciation and stewardship of the natural world, and challenges people to build thriving, sustainable communities throughout their lives.

# From the President

Dear Chewonki Alumni, Friends, and Families,

**W**e ended our 2014 fiscal year on a high note – by celebrating our 100<sup>th</sup> summer of Boys Camp and kicking off our Centennial Year, which culminates August 14-16, 2015. It was a wonderful year for Chewonki thanks to all of our students, campers, families, staff, volunteers, and generous donors. Thank you!

Our annual fund reached a new high of \$847,608 (including gifts in kind), thanks to a tremendous rush of support in response to our appeals. Meanwhile, our endowment continued to grow and provide meaningful funding for operations through a 4 percent draw. Together, these sources benefit all of our participants through robust financial aid, staff professional development, facilities improvements, and program development.

Some program highlights of the year included a successful first summer of our Adventures for Girls, with 62 girls participating in 10-day and three-week trips, most of which spent some time at 4<sup>th</sup> Debsconeag Lake. Boys Camp leaders developed a new approach to activities for our youngest boys – the Puffins – to be sure every one of them experiences all that Chewonki offers in an age-appropriate way. Semester School students pursued their own individual interests through new independent research projects, which are in the pilot phase of development as an integral part of the curriculum.

We also offered a new educator workshop in collaboration with Waynflete School, called “Teachings in Mindfulness for Educators” (TIME), which was enrolled beyond our planned capacity, and was a wonderful way to introduce Chewonki to educators from Maine and around the country.

Throughout the year staff, trustees, and advisors continued an exciting process of thinking about the future of Chewonki programs as we enter our second century. In summer 2014, we made the important decision to hire a team to create a long-term plan for the landscape and facilities on Chewonki Neck that honors the best of the past while looking to the future. Stay tuned for master plan updates throughout this coming year.

Thank you again for your loyal support and I hope you will join us during the many events of our Centennial Year.

Best regards,



Willard Morgan  
President



CHRIS RILEY PHOTO



The summer of 2014 marked our 100<sup>th</sup> summer of camp and the beginning of our Centennial Year festivities. The excitement among campers, trippers, counselors, leaders, and alumni here on Chewonki Neck made for a perfect kick-off. We honored the past but we also began looking toward Chewonki's second century. We have much to be proud of: successful year-round programs, an extraordinary staff, wonderful campers and students, and growing support from loyal and generous friends who helped us exceed our 2014 Annual Fund goal.

Fiscal year 2014 was pivotal for Chewonki. We transitioned from the previous years' focus on aligning, simplifying, and consolidating all parts of the organization, to a dual focus on continuing this work while also making forward-looking decisions about growth that will deepen and extend our mission. We finished the fiscal year with our best operating result in recent years, a tremendous accomplishment due in large part to the support of our donors and the guidance and leadership of outstanding trustees and advisors.

We hope this report and selected highlights of the year will give you a sense of the investments in Chewonki's programs and facilities that your contributions have made possible. Thank you for your part in Chewonki's success.

# summer prog



CHRIS RILEY PHOTO



CLAIRE HARTNELL PHOTO

# rams

## BOYS CAMP

Two hundred and sixty-nine boys participated in Chewonki's memorable 100th summer. We celebrated our history and blazed a path towards a second century of friendship, challenge, adventure, learning, and exploration of the natural world. Each session featured a different legacy guest to honor our past. Session I campers will remember Don Hudson giving the "Jar of Life" lesson during a Sunday Service, while Session II campers will recall Renny Little sharing his camp memories around the campfire. The core values of our camp hold strong. In FY 2014, we refined the progression boys make through wilderness experiences and expanded the role the farm plays in camp life.

## ADVENTURES FOR GIRLS

Our all-girls program served 62 girls, ages 10-16. They explored the forests, lakes, rivers, and mountains of the North Woods, from the Allagash to the Appalachian Trail, from Nahmakanta Lake to Doubletop Mountain to the St. Croix River. We offered an introductory 10-day program for 10- to 12-year-olds based at Debscaneag Lake Wilderness Camps and four three-week trips for older girls in beautiful remote locations. On every adventure, female leaders cultivated the girls' wilderness and leadership skills, confidence, and understanding of the ecological and human history of each place.

## WILDERNESS TRIPS FOR TEENS

Ninety-nine teens, 75 males and 24 females, participated in 11 coed expeditions across Maine and into Canada. They backpacked along the Appalachian Trail, paddled canoes on the Allagash, white-water kayaked on several other great Maine rivers, sea kayaked along the coast of Maine and Quebec, and sailed the waters of Penobscot Bay. Development of teamwork, leadership, wilderness practices, self-discovery, and understanding of place continue to be hallmarks of our wilderness trips.

## NEW OUTDOOR EQUIPMENT

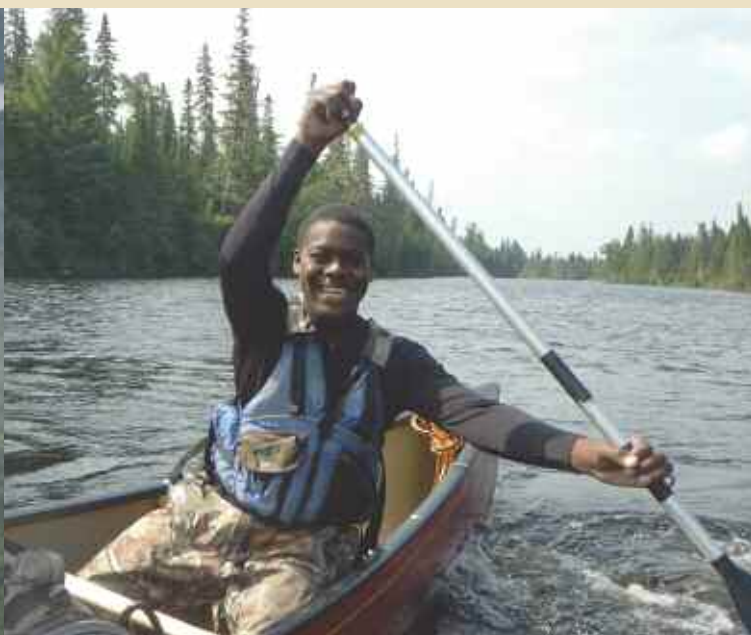
We invested \$26,707 in outdoor equipment including 30 new four-person, Timberline Outfitters tents; 30 backpacking tents (Elixir 2s and 3s); waterproof dry bags for sea kayaking and backpacking; and backpacks in a wide variety of sizes to accommodate almost everyone, from small campers to tall trippers. We also bought four Puffin-sized kayaks so our youngest campers can paddle a boat appropriately sized for them.

## CAMP IMPROVEMENTS

We purchased 50 new mattresses for camp cabins; enhanced our basketball courts with new goals and lines; and resurfaced the tennis courts.

## BIG EDDY CAMPGROUND IMPROVEMENTS

The library at Big Eddy, our campground and cabins on the West Branch of the Penobscot River in the North Woods, got a new roof.





# semester school

## INDEPENDENT RESEARCH PROJECTS

All 84 students in semesters 51 and 52 completed independent research projects on a place-based topic of their choice related to improving the relationship between human and natural communities. In the first year of this initiative, students completed creative work ranging from original folk songs to advocacy papers and community service. They presented their findings to the whole school at the end of the semester.



CHRIS PERCY PHOTOS





LAWRENCE KOVACS PHOTO

# school programs

CHRIS PERCY PHOTO

## TRAVELING NATURAL HISTORY PROGRAMS

TNHP updated its lesson about vernal pools, utilizing new technology, displays, and activities to build a more relevant lesson tied to state and national education goals. The new version invites participants to dive deep into the shallow waters to take a closer look at the seasonal nature of a vernal pool and its impact on amphibian and invertebrate life cycles. Participants learn that these species-rich spring pools help support food chains for a variety of animals living in adjacent ecosystems.

## OUTDOOR CLASSROOM

Chewonki and the other four partner organizations of Environmental Living and Learning for Maine Students (ELLMS) deepened their collaboration to strengthen their programs, practices, and capacity to provide residential environmental education to public school students across the state. ELLMS raises financial aid funds for Maine public schools who want their students to have a transformative experience learning outdoors. Aid is correlated to the percentage of students in each applicant school who are eligible for the National School Lunch Program. In the 2013-2014 academic year, ELLMS partners welcomed 1,699 students from 27 schools serving 45 towns. ELLMS received critical support in the form of a \$75,000 matching grant from Jane's Trust and a \$225,000 grant from the Elmina B. Sewall Foundation.



CLAIRE HARTNELL PHOTO

LAWRENCE KOVACS PHOTO



# farm



CHRIS PERCY PHOTO

CLAIRE HARTNELL PHOTO

## NEW HOOP HOUSE

The farm and maintenance crews completed the building of the 30' x 72' "high tunnel" hoop house for growing vegetables in November 2013. This structure, funded by a grant from the Natural Resources Conservation Service (part of the U.S. Department of Agriculture) and Chewonki donors, allowed us to increase our growing season significantly. We also drilled a new well to increase available water pressure and installed three new frost-free hydrants to allow easy irrigation when necessary. The results? Additional kale and salad greens during the shoulder seasons and a dramatic increase in tomatoes. We harvested 2,600 pounds of tomatoes, about triple our production of recent years. The kitchen crew worked long hours to process what the Chewonki community could not eat fresh so we could enjoy tomato sauce throughout the winter.

## FARM TO TABLE (AND WOOD STOVE AND FURNACE)

The value of Chewonki farm products (food, firewood, and hay) totaled more than \$68,000, close to \$60,000 of which was food served through our kitchen and Pack-out—a new record. This represents 19 percent of the total value of the food we served at Chewonki.

Increases in farm production were especially notable in relation to increased season extension (thanks to the high tunnel) and significantly more firewood production.

## MILK PASTEURIZATION

The kitchen crew processed bountiful amounts of milk through pasteurization and making yogurt and cheese. The farm acquired a second cow, Gerry, last summer. Between June 4, 2012, when we completed the pasteurizing room with funds from donors, and August 31, 2014, we pasteurized 2,992 gallons of milk with a value of \$12,272 (based on \$4.10 per gallon).

## CHEWONKI'S "FOREVER FARM"

We received the Forever Farms designation from Maine Farmland Trust, which awards it to landowners who have permanently conserved land for agriculture. A Forever Farms sign on Chewonki Neck Road now raises awareness of farming's important part in the ecological, economic, and cultural fabric of Maine.



CHRIS PERCY PHOTO





# campus renewal



## ACCESS ROAD IMPROVEMENTS

We worked to enhance the approach to the Chewonki campus. Between Route 1 and Chewonki, we improved existing signs or added new ones to direct visitors clearly into our central parking lot (by the Center for Environmental Education) and away from our inner campus. Stage II will include landscaping around on-campus signage.

## FARM BARN IMPROVEMENTS

Contractors built new floors for the cow tie-ups and for the stall of our workhorse, Sal, continuing the ongoing process of maintaining and updating the 150-year-old barn.

## NEW WOOD-FIRED BOILER

We used a \$52,500 grant from Efficiency Maine to help carry out a major space heating project: installation of a high-efficiency wood gasification boiler in the Wallace Center to replace the ailing old one. In addition to heating the Wallace, the new boiler now supplies a significant portion of the Allen Center's heating needs, reducing our fossil fuel use.

## NEW ELECTRIC VEHICLE

Central Maine Power granted us \$15,000 for an electric vehicle, a Chevy Volt, for program use and to draw attention to this transportation alternative wherever we go (all over).





## CHEWONKI CIRCLE

### St. John Level (\$5,000 and up)

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Kenden Alfond  
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Scott and Laura Beebe  
Joseph and Aimee Simon Bloom  
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Caleb Linville and Alex Kendall  
George and Ellen Lovejoy  
Josh and Becky Marvel  
Elizabeth Mygatt  
Chelsie and Sandy Olney  
Martin Pompadur  
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Fay and Bill Shutzer  
Betsy and Gary Spiess  
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Brandon Stafford and Sharon  
Komarow  
Tim and Maria Tassopoulos  
Achim von Klitzing  
Jim and Julie Wellington  
Ted and Betsy Wheeler  
Robert Wilson

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*Gifts received between September 1, 2013, and August 31, 2014*  
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Claudia Abbott-Barish  
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Robert Abuza and Mardi Hudson  
Abuza  
Beverly Agler  
Hans O. and Jennifer J. Albee  
Mark and Ingrid Albee  
Jo Anne Albright  
Jackie and Julius Alexander  
Catherine and David Allan  
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 Maret Smith-Miller  
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 Lynn Pearce Tate  
 Linda Tatelbaum and Kal Winer  
 Abigail Victoria Taubman  
 Hayden Smith Temin  
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 Louise Verter  
 Charles Vos  
 Eleanor Wachtel  
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 Caroline Walker  
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 Ryan White  
 Rob and Robin Wilder  
 Sydney Wilder

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 Jeffrey and Victoria Wilson-Charles  
 Amy Mendel Winston  
 Raphael Wolfson  
 Olivia Woollam  
 Alexandra Harris Woolley  
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 Kate Yazujian  
 Isaac Yelchin  
 Charlotte Zelz  
 Elizabeth Ziegler

**In Memory of Invisible Ink**  
 Anonymous

**In Memory of Catherine M. and Stanley R. Miller**  
 Catharine M. de Koning, Pamela M. Gerard, and Gail M. Stoddart  
 Dixie and Joep De Koning

**In Memory of Julia Minard**  
 E. Keats Webb

**In Memory of Eleanor Thurston**  
 Alana Marie Thurston

**In Honor of Semester 47 and all the good people of Chewonki**  
 Gary Langer and Kate Rice

**In Honor of Scott Andrews**  
 Annika Alexander-Ozinskas  
 Carol and Mark Aloe  
 Elizabeth M. Barker  
 Elizabeth C. Bluhm  
 Anna I. Bondarenko  
 Ann Carson and Steve Kerchner  
 Ron and Kristine Christensen  
 Sara Clark  
 Kate and Seth Coon  
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 Winifred Hussey  
 Shepard Krech III  
 Anne and Seaver Leslie  
 Dave Liebmann  
 Margaret Mathis  
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 Elizabeth and Jan Pierson  
 Karen Abele Scheu and Robert Scheu  
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 Tony and Anne Thacher  
 Hilary Williams Walrod  
 Mark and Brooks Williams  
 Kim Woodle and Joanne Downs

**In Honor of Dr. Laura P. Appell Warren**  
 George N. and Laura W. R. Appell

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 Cy and Joan Clark

**In Honor of Lindsey, Lauren, and Brooks Horton**  
 Leah and Bill Horton

**In Honor of Wendy Lovinger**  
 Jay Lovinger and Gay Daly  
 Woo Lovinger

**In Honor of Josh and Becky Marvil**  
 Peter and Cindy Trueblood

**In Honor of Claire O'Connor**  
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**In Honor of Eva and Zeke Turner**  
 George Turner and Susan Feibelman

**In Honor of Caroline Weinrauch**  
 Michael and Laura Weinrauch

**In Honor of Simon Willig**  
 Amber Milner

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 Mimi Killinger, and Meg and Eric Pandiscio  
 Michael Marean  
 The Podkaminer Family  
 Dwight and Kirsten Poler  
 Lena Senko  
 Paul Taylor and Claire Nelson  
 Tressa Williams  
 Andy Wood

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Jake Stamell

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**In Memory of Carolyn Gebbia**  
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Abuza

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Betsy and Lee Robinson  
Josie Rodberg  
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Townsend  
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Kristian Whitsett  
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**In Honor of Mari and Ana Davis**  
Hollis O. Haywood

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Alex and Helen Phillips

**In Memory of Nancy Wyner**  
Isaiah Wyner and Susan Kish

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*Gifts received between September 1, 2013, and August 31, 2014*

Garth and Heather Altenburg  
Sam and Carolin Buttrick  
Thomas and Katherine Chappell  
Stephen Farneth and Elizabeth Rintoul  
Michael D. Fleisher  
Terry Flenniken and Mary Hennessy  
Edwin F. Gamble\*  
Leslie Hammer-Palen and Ben Palen, Jr.  
Hilary and Ken Holm  
Robb and Marni Hoyle  
Samuel Huber and Catherine Weiss  
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Brigitte and Hal Kingsbury  
Loryn Kipp  
Claudius and Mary Mike Klimt  
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John and Cynthia Phinney  
M.-T. Charlie Quarcoo  
Bill Ritter  
Janny Scott  
Robin and Fred Seibert  
Jon Sprogell and Kathy Taylor  
Susan Steckler

## BUSINESSES, GOVERNMENT, AND ORGANIZATIONS

American Camp Association, New England Section  
Ames Supply, Inc.  
Atlantic Motorcar Center  
Bath Savings Institution  
Carabassett Coffee

\*Deceased



Casella Waste Systems  
 Central Maine Power Company  
 Chalmers Insurance Agency  
 Chewonki Campground  
 Delorme  
 ecomaine  
 Efficiency Maine  
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 Halcyon Yarn  
 J.M. Huber Corporation  
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 Interstate Renewable Energy Council  
 K & L Gates  
 Lane Construction Corporation  
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 Summer Camp Supply  
 Two Trees Forestry  
 U.S. Department of Agriculture  
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## MATCHING GIFT PROGRAMS

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 Benevity Community Impact Fund,  
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 ConocoPhillips  
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Anonymous (2)  
 Marc Agger and Francesca Connolly  
 S. Scott Andrews and M. Susan West  
 Mrs. E. Barton Chapin, Jr.  
 Allen Chauvenet  
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 Kevin and Jamie Connors  
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 Bill and Judith Sutter  
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 Pat Wellenbach  
 Stephen Williams and Lisa Reece

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 Jonathan Appleyard  
 Ruth Appleyard  
 Zan Armstrong  
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 Henry Barber  
 Jenn Barton  
 Scott and Laura Beebe  
 Jason Chandler  
 Bart Chapin  
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 Tim Ellis  
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 Anne Leslie  
 Terry Marsh  
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 Sara Kirby Mitchell  
 Sierra Morgan  
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 Alex O'Bregon  
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 Susie Stedman  
 Stewart Stout  
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 Sara Walbridge  
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### Semester School (MCS) Class Agents

Jacob Abbe-Schneider  
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 Eleanor G. Austin  
 Alexander N. Beecher  
 Carly Blumenfeld  
 Cara L. Brody  
 Erika Brown  
 Fitz Cahall  
 Jonathan Carnell  
 Harrison J. Carter  
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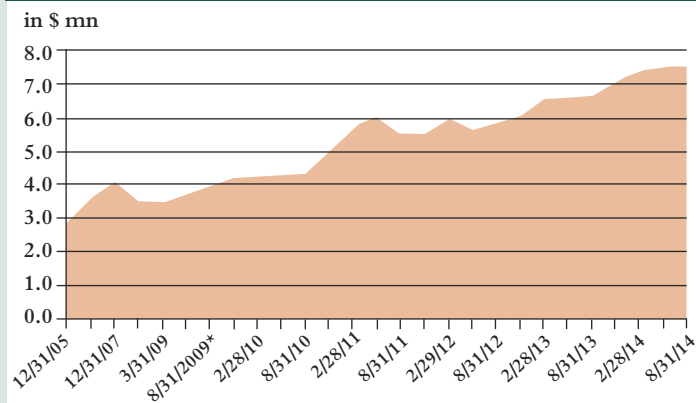
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 William R. Davidson  
 Emily Dellas  
 Lara Fox  
 Elizabeth P. Franchot  
 Lyra Fuchs  
 Dana Golden  
 Ruth F. Gourevitch  
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 Elizabeth Tarr  
 Christopher Thompson  
 Alison Tilson  
 Mary K. Wagner  
 Caroline Weinrauch  
 Chris S. White  
 Andy Wilbur  
 Paige H. Williams  
 Madeleine Woodie  
 Ania Wright

\*Deceased

## Balance Sheet

As of August 31 (000s)	2014	2013
<b>Assets</b>		
Cash	27	110
Accounts Receivable	184	1,082
Pledges Receivable	602	843
Investments	8,161	7,141
Land, Buildings & Equipment, Net	10,507	10,290
Other Assets	126	99
<b>Total Assets</b>	<b>19,607</b>	<b>19,565</b>
<b>Liabilities</b>		
Accounts Payable	79	100
Deferred Income	1,015	1,791
Line of Credit, short and long-term notes	1,573	1,825
Other liabilities	267	69
<b>Total Liabilities</b>	<b>2,934</b>	<b>3,785</b>
<b>Fund Balance</b>	<b>16,673</b>	<b>15,780</b>
<b>Total Liabilities &amp; Fund Balance</b>	<b>19,607</b>	<b>19,565</b>

## Chewonki Endowment History as of 8/31/14



## Income Statement

For the fiscal year ending August 31 (in 000s)	2014	2013
<b>Operating Revenue</b>		
Tuition	4,876	5,040
Financial aid and other discounts	-974	-1,124
Endowment funds used for operations	254	225
Unrestricted and temp. restricted contributions	848	751
Grant revenue	79	136
Other revenue	212	239
<b>Total Operating Revenue</b>	<b>5,294</b>	<b>5,268</b>
<b>Operating Expenses</b>		
Wages & salaries	2,841	2,894
Benefits & staff development	466	474
Food	262	289
Promotion, alumni relations	177	198
Transportation, supplies, IT & telecom	493	447
Professional services	110	122
Campus maintenance & utilities	260	207
Insurance	175	185
Depreciation	277	287
Interest, taxes, bank & credit card fees	137	139
Other expenses	77	72
<b>Total Operating Expenses</b>	<b>5,275</b>	<b>5,313</b>
<b>Net Operating Income</b>	<b>20</b>	<b>-45</b>
<b>Non-Operating Activity &amp; Adjustments</b>		
Permanently restricted contributions	80	34
Less: Endowment funds used for operations	-254	-225
Other non-operating activity, including investment gain (loss)	1,047	703
<b>Total Non-Operating Activity &amp; Adjustments</b>	<b>872</b>	<b>512</b>
<b>Net Consolidated Income</b>	<b>892</b>	<b>467</b>

Chewonki is proud to be a member of MaineShare, working with over 40 other nonprofit organizations for a clean, healthy, and prosperous Maine. MaineShare offers easy, one-stop giving to fund statewide groups working for a clean and healthy environment, fair treatment for all, and safe, livable communities. For more information on offering MaineShare at your place of work, please visit [www.mainesshare.org](http://www.mainesshare.org) or contact Chewonki's Development Office.



This report is available online at [www.chewonki.org](http://www.chewonki.org).



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CLAIRE HARTNELL PHOTO

## MISSION

Chewonki inspires transformative growth, teaches appreciation and stewardship of the natural world, and challenges people to build thriving, sustainable communities throughout their lives.



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